بحث بعنوان

ı

/

يونيو 2010م

ملخص البحث باللغة العربية

(

· :

> -.

> -.

_

II

Automating and reengineering of Administrative processes at higher education institutions

Study Objectives:

This Research aims to:

- Shed light on various aspects of administrative process re-engineering method in terms of concept, implementation mechanism and its benefits.
- The need of the Palestinian universities as academy institutions to apply the re-engineering method.
- Give a clear picture for applying re-engineering method which used to improve the provided service to beneficiaries, increase its efficiency and to achieve Total Quality Management "TQM".

Study approach:

The researcher used analytical and descriptive approach to describe reality statement of administrative processes re-engineering at Islamic University of Gaza, also he have been used interview method to know the reality of the administrative processes at IUG.

The community of study:

The community of this study is Islamic University of Gaza "IUG".

Results:

- 1. There are attempts to document work manual and simplifying the operations before start re-engineering project.
- 2. There was satisfaction about the results which achieved in this experience at the level of re-arrangement and organization the work according with specific and documented steps.
- 3. Using administrative processes re-engineering method leads to increase level of position satisfaction among university staff at all levels of Management.
- 4. Using administrative processes re-engineering methods leads to essential modification at university administrative systems in line with the requirements of the re-engineering and service improving.

Recommendations:

- 1. Prepare Operations Manuals (Guides) including all administrative processes of each department/unit at the IUG.
- 2. Re-arranging some of the processes, distribution tasks, and modify the structures within job descriptions and organizational structures at IUG.

<u>ەق</u>دەة:

" : (88)

" (421 2) .(106) "

) . (2009

()

•

.(343 2000) .

.1 .2 () .1 .2 .3 4. أهمية الدراسة

: .1 .

_

. .3 .4

: .**5**

u .

. (324 2000)

: .**6**

: .**7**

:

1. مفموم إعادة هندسة العمليات:

":

.(85 2009)

17/8/2007) (Reengineering Business)
": (312 2003) .(www.khayma.com

(94 2001):

. Radical Redesign

): (127-124 2006 :(Fundamental) (RADIX) :(Radical) :(Dramatic) :(Processes) 2.1 أهداف إعادة هندسة العمليات الإدارية (المندرة): :(95 2001) .1 .2

			.4
			.5
			.6
	ا المندرة:	تي تقوم عليم	3.1 المبادئ ال
		:(95	2001)
			.1
()		.2
		•	.3
			.4
			.5
			.6
			.7
	:1	ندرة وركائزها	4.1 خصائص الم
)			
,			.1
			.2
			.3
)	· () :1	() ندرة وركائزها:

```
.4
                                                                .5
                                                                .6
                             .(137-136
                                       2006
                                                ) .
                                                                .7
                                               .(34
                                                      2001 )
                                                                .8
.(142-140
           2006 ).
                         6.1 طريقة عملية إعادة هندسة العمليات الإدارية:
                                   (
                                    (231-230
                                              2005
                                                         ):
                                                                .1
```

		.2
		3
	.(.4
	п	.5
."		
()		.7
		.8
		.9
عملية المندرة:	التي تحتا ج لتطبيق 1990 (20	7.1 الهنظمات ا (
	:	.1
		.2
•		• 4

: .3 .(2007/8/17) 8.1 فوائد تطبيق المندرة: ()) :(183 2002 .1 .2 .3 .4 .5 .6

9

.7

9.1 الأخطاء الشائعة والمتوقعة:

			:(1995)	
					.1
					.2
					.3
					.4
					.5
					.6
					.7
					.8
					.9
					.10
					.11
					.12
					.13
					.14
					.15
			ابقة	راسات الس	2. الد
II	II				
			. u 1.	راسات المد	. 1 1. 1
			ىليە: 2008)	را س ات الهد : (اولا:الد 1 .
			(&UUO	<i>J</i> .	.1

(300)

и и

п

· ثانياً: الدراسات العربية:

": **(2004**): .1

п

. (

%63 • %28.3

•

.

": **(2003**): .**2**

": **(2003**): .**3**

п

:	(2007)	Mihyar I	Hesson &	k Haydo	er Al- A	meed	.1
					п	:	II
	":	(2003)	Chiplund	lar & C	hattopa	ndhyay	. 2
		п	":	(20	00) Ola	lla	.3
BPR			()	()	

ثالثاً: الدراسات الأجنبية:

Arena

BPR

": (2001) Jerva .4

": (2000) Olalla .5

9.1 التعقيب على الدراسات السابقة

2002) Kitchen (2007)Mihyar Hesson
(2001) Jerva
(2000) Olalla

(2000) Olalla

Arena

.3

.1

.2

:

1. نبذة عن المشروع:

(.1 .2 .3 .4 .5 (1: (2 (3 3

. .2

: 1978

.

2007-2006 (10) (20156) (1227) .

(www.iugaza.edu).

." .3 ." .1

(2)

:

% الدليل % 40.0 % 60.0

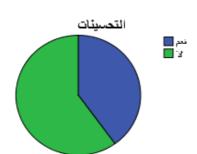
%		
% 40.0	2	
% 60.0	3	
% 100.0	5	

:

	النسخ	
		■ 3
(

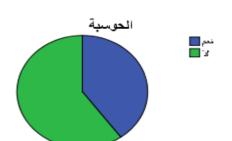
%		
00.0	0	
%100.0	5	
% 100.0	5	

:



%		
% 40.0	2	
% 60.0	3	
% 100.0	5	

•



%		
% 40.0	2	
% 60.0	3	
% 100.0	5	

2000

.

.

(2006-2004)

(3) (). (2008) " .2

п

-: .

- -) . (

-1 -2 -3 -4 (Vizio) -5 -6 -7 -8 .i . 1 .2 .3 .4 .ii .1 .2 (-10

. -11

:

-:

. . .

: .

•

:

		56/01
		56/02
	-	
		56/03

(1)

:

(3)

:

·

:

_

· : / •

· : • (4) .

; ;

-1

-2

-3

-5 -6 -7 -8 -9 -10 -11 -12 -13 -14 -15 -16 -17 -18 -19 -20 -21

-:

-1

.3

-4

-2
-3
-4
-5
-6

.5

المراجع

				:	.1
				:	.2
		(1995)			.3
. :				(1113)	
		u			.4
. 2000:	:	п			
: "	15		п		.5
				2006	
п					.6
			. 2003		
п					.7
	. 20	01	:		
	п		п		.8
				. 2003	
	2007/8/17				.9
:	п	u			.10
			. 2006		
п	-	п			.11
		. 2001		:	
					.12
		. 2005	:		- -
		(2009)			.13

- "	.14
п	
. 1995 " "	
كيلادا، جوزيف (2004)، تكامل إعادة الهندسة مع إدارة الجودة الشاملة، سرور سرور، دار المريخ: الرياض.	15. ترجمة
(2000) . :	.16
. <u>www.iugaza.edu</u>	.17
www.vb.arabsgate.com 17/8/2007	.18
www.khayma.com 17/8/2007	.19

(1)

...../

.(

. .1

.2

.4 .5

п

شاڪرين لڪم حسن تعاونڪم

;

(2)

.1

.2

.3

.4

(3) : ()

	:					-
	56/10:			:		
	:			:		
:			:			(1):
/	/			/	:	
/		/	:			

.1

.2

.3

: .3.1

.4

: .4.1

. 2009/ 2008 (10)

.2

.4

.(4 3)

(12)

: 4.2

()				
10	1	•		
	1	+		
10	3			
		D		
	1	•		
20		•		

()	•	•	•	•	•		
10					*		.1
				*			.2
10			*				.3

	*			.4
	*			.5
 *				.6

: / 4.3

.1

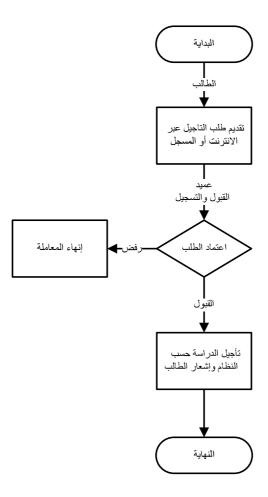
.2

.3

.4

: .**4.4**

(4)



(4)

